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Time/Date	Monday, 25 March	Tuesday, 26 March	Wednesday, 27 March	Thursday, 28 March	Friday, 29 March
09.00- 10.30	Registration	Panel 4: EU Strategic Environment and Decision- Making Raphaela Engel, European External Action Service Gheorghe Savu, National University of Political Studies and Public Administration Moderator: Kieran Doyle, National University of Ireland, Maynooth	Visit to Ministry of Internal Affairs (MAI HQ) 1A Piata Revolutiei 09:00 – access formalities 09:30-11:00 Panel 8: Strategy and Crisis Crisis Management and Crisis Communications in the Digital Ecosystem Raed Arafat, Secretary of State, Ministry of Internal Affairs Facilitator: Bogdan Marinescu, National College of Home Affairs	Panel 10: The Digital Ecosystem for StratCom/ Mitigating Communication Crisis Process, planning and implementation Radu Magdin, Smartlink Communications Teodora Dobre, "Mihai Viteazul" National Intelligence Academy Corina Buzoianu, National University of Political Studies and Public Administration Moderator: Bianca Cheregi, National University of Political Studies and Public Administration	RECAP Panel Syndicates Presentation of team assignments Facilitator: Flavia Durach, National University of Political Studies and Public Administration
10.30- 11.00	Opening Speeches Dirk Dubois, European Security and Defence College Ioan Mircea Paşcu, Vice President of the European Parliament Loredana Pădurean,	Coffee Break	11:00-11:30 Coffee Break	Coffee Break	Coffee Break

	Ministry of Foreign Affairs				
	Moderator: Prof Alina				
	Bârgăoanu, professor and				
	dean, College of				
	Communication and Public				
	Relations & course director				
					Closing ceremony
	Panel 1: The EU Global	Panel 5: StratCom	Panel 9: Communicating the	Panel 11: StratCom - Case	Mircea Mîndrescu, New
	Strategy and Its	Fundamentals (Persuasion,	EU: CSDP Missions and	Studies Mitigating	Strategy Center, CNAI, ESDC
	Implementation	campaign planning and	Operations	Communication Crises.	EAB Chair
		implementation. Conflict		Crisis Communication	Loredana Pădurean,
	Dirk Dubois, European	analysis and dialogue)	11:30-13:00	Simulation	Ministry of Foreign Affairs
	Security and Defence		Kieran Doyle, National		
	College	Dragoș Iliescu, University of	University of Ireland,	Teodora Dobre, "Mihai	Certificates
11.00-	Simona Spinaru, Romanian	Bucharest	Maynooth	Viteazul" National	Mircea Mîndrescu, New
12.30	Diplomatic Institute	Cristina Bogzeanu, "Carol I"	Raphaela Engel, European	Intelligence Academy	Strategy Center, CNAI, ESDC
	Loredana Pădurean,	National Defence University	External Action Service	Radu Magdin, Smartlink	EAB Chair
	Ministry of Foreign Affairs	Kieran Doyle, National	Course participants from	Communications	Ovidiu Simina, European
		University of Ireland,	CSDP missions and operations		Security and Defence
	Moderator: Prof Alina	Maynooth		Facilitator: Corina Buzoianu,	College
	Bârgăoanu, professor and		Moderator: Nicolae	National University of	Cătălin Andruș, National
	dean, College of	Moderator: Bogdan	Melinescu, Babes-Bolyai	Political Studies and Public	College of Home Affairs
	Communication and Public	Marinescu, National College	University Cluj-Napoca	Administration	Simona Spinaru, Romanian
	Relations & course director	of Home Affairs			Diplomatic Institute
12.30-	LUNCH BREAK	LUNCH BREAK	LUNCH BREAK	LUNCH BREAK	Departure
13.30	Non-hosted	Non-hosted	Non-hosted	Non-hosted	Departure

	Panel 2: Leadership and	Panel 6: StratCom Concepts		Panel 12: Disinformation,
	Decision-Making	(Communication effects,		Fake News, Propaganda
		narrative analysis and	15:30-17:00	
	Simulation	development, the role of	Group work - team	Ramona Mănescu, MEP
	Exercises	mass media in the	assignments	Dan Dungaciu, University of
	Team dynamics	implementation of		Bucharest, Romanian
	Intro to team assignments	StratCom priorities)	(details on organisation	Academy
			during Panel 2 on Monday	Elizabeth C. Mithani, Political
	Facilitator: Loredana Radu,	Dan Sultănescu, National	25.03.2019)	Officer, U.S. Embassy,
	Director, Center for EU	University of Political Studies		Bucharest
	Communication Studies,	and Public Administration		
13.30-	National University of	Constantin Spînu, Ministry of		Moderator: Alina
15.00	Political Studies and Public	National Defence		Bârgăoanu, professor and
	Administration	Constantin Bălan, Ministry of		dean, College of
		National Defence		Communication and Public
		Nicolae Melinescu, Babes-		Relations & course director
		Bolyai University		
		Moderator: Loredana Radu,		
		Director, Center for EU		
		Communication Studies,		
		National University of		
		Political Studies and Public		
		Administration		
15:00-	Coffee Break	Coffee Break		Coffee Break
15:30				
	Panel 3: StratCom – EU vs.	Panel 7 – Communicating EU		Panel 13: The Role of
	NATO Approach	at Home and Abroad		StratCom in Dealing with
	Amb. Sorin Ducaru, Special			Cybersecurity, and Hybrid
15.30-	Advisor to the Global	Raphaela Engel, European		Threats
17.00	Commission on	External Action Service		
17.00	Cyberstability	Ioana Raiciu, Ministry of		Manuela Catrina, Secretary
	Mircea Mîndrescu, New	Foreign Affairs		of State, Ministry of
	Strategy Center, CNAI, ESDC	Flavia Durach, National		Communications and
	EAB Chair	University of Political Studies		Information Society

	and Public Administration	Iulian Chifu, Center for	
Moderator: Bogdan		Conflict Prevention and Early	
Marinescu, National College	Moderator: Simona Spinaru,	Warning	
of Home Affairs	Romanian Diplomatic	Cătălin-Laurențiu Mindirigiu,	
3	Institute	Ministry of National Defence	
		Moderator: Bogdan	
		Marinescu, National College	
		of Home Affairs	
		17.30-18.30	
		Early dinner hosted by the	
		National University of	
		Political Studies and Public	
		Administration	